UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): November 17, 2025



(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) 001-42509 (Commission File Number) 51-0323571 (I.R.S. Employer Identification No.)

1850 Towers Crescent Plaza Tysons Corner, Virginia (Address of principal executive offices)

22182 (Zip Code)

Registrant's telephone number, including area code: (703) 848-8600

(Former name or former address, if changed since last report)

| Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant u | inder any of |
|--|--------------|
| the following provisions (see General Instruction A.2. below): | |

|--|--|

- □ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| Title of Each Class | Trading Symbol | Name of Each Exchange on which Registered |
|--|-------------------|--|
| 10.00% Series A Perpetual Strife Preferred Stock, \$0.001 par value per share | STRF | The Nasdaq Global Select Market |
| Variable Rate Series A Perpetual Stretch Preferred Stock, \$0.001 par value per share | STRC | The Nasdaq Global Select Market |
| 8.00% Series A Perpetual Strike Preferred Stock, \$0.001 par value per share | STRK | The Nasdaq Global Select Market |
| 10.00% Series A Perpetual Stride Preferred Stock, \$0.001 par value per share | STRD | The Nasdaq Global Select Market |
| Class A common stock, \$0.001 par value per share | MSTR | The Nasdaq Global Select Market |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \square

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 8.01 Other Events.

ATM Update

On November 17, 2025, Strategy Inc ("Strategy") announced an update with respect to sales made under its at-the-market offering program ("ATM") of the following securities:

| | During Period November 10, 2025 to November 16, 2025 | | | As of November 16, 2025 | |
|---|--|----------------------------------|--------------------------------|---|--|
| Security | Shares Sold | Notional Value (in millions) (1) | Net Proceeds (in millions) (2) | Available for Issuance and Sale (in millions) | |
| STRF Stock 10.00% Series A Perpetual Strife Preferred Stock | 39,957 | \$ 4.0 | \$ 4.4 | \$ 1,637.3 | |
| STRC Stock Variable Rate Series A Perpetual Stretch Preferred Stock | 1,313,641 | \$ 131.4 | \$ 131.2 | \$ 4,042.4 | |
| STRK Stock 8.00% Series A Perpetual Strike Preferred Stock | 5,513 | \$ 0.6 | \$ 0.5 | \$ 20,335.7 | |
| STRD Stock 10.00% Series A Perpetual Stride Preferred Stock | - | \$ - | \$ - | \$ 4,132.8 | |
| MSTR Stock Class A Common Stock | - | \$ - | \$ - | \$ 15,854.4 | |
| Total | | | \$ 136.1 | | |

- (1) The total face value of the shares of preferred stock sold, which is used to calculate dividends thereon.
- (2) Net proceeds are presented net of sales commission.

STRE Perpetual Preferred Stock

As previously disclosed, on November 13, 2025, Strategy completed its previously announced public offering of 7,750,000 shares of its 10.00% Series A Perpetual Stream Preferred Stock (the "STRE Offering") at a public offering price of ϵ 80.00 per share. The gross proceeds from the STRE Offering were approximately ϵ 620.0 million (or \$716.8 million) and the net proceeds from the STRE Offering were approximately ϵ 608.8 million (or \$703.9 million), after deducting the underwriting discounts and commissions and Strategy's estimated offering expense. Strategy's gross proceeds and net proceeds in U.S. dollars disclosed herein are calculated based upon the Euro to U.S. dollar exchange rate of ϵ 1.00/\$1.1561.

BTC Update

On November 17, 2025, Strategy announced updates with respect to its bitcoin holdings:

| During Period Novem | <u>ıber 10, 2025 to Novei</u> | nber 16, 2025 | As | of November 16, 202 | <u> 25</u> |
|----------------------------|---------------------------------|---------------------|---------------|---------------------------------|---------------------|
| | Aggregate Purchase Price (in | Average Purchase | Aggregate BTC | Aggregate Purchase Price (in | Average Purchase |
| BTC Acquired (1) | millions) (2) | Price (2) | Holdings | billions) (2) | Price (2) |
| 8,178 | \$ 835.6 | \$ 102,171 | 649,870 | \$ 48.37 | \$ 74,433 |

- (1) The bitcoin purchases were made using proceeds from the STRE Offering and from the sale of shares of STRF Stock, STRC Stock and STRK Stock under Strategy's ATM.
- (2) Aggregate and average purchase prices are inclusive of fees and expenses.

Item 7.01 Regulation FD Disclosure.

Strategy Dashboard

Strategy also maintains a dashboard on its website (www.strategy.com) as a disclosure channel for providing broad, non-exclusionary distribution of information regarding Strategy to the public, including information regarding market prices of its outstanding securities, bitcoin purchases and holdings, certain key performance indicator metrics and other supplemental information, and as one means of disclosing non-public information in compliance with its disclosure obligations under Regulation FD. Investors and others are encouraged to regularly review the information that Strategy makes public via the website dashboard.

Furnished Information

The information disclosed pursuant to Item 7.01 in this Current Report on Form 8-K shall not be deemed "filed" for purposes of Section 18 of the Exchange Act, or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such a filing.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: November 17, 2025 Strategy Inc (Registrant)

By: /s/ W. Ming Shao

Name: W. Ming Shao

Title: Executive Vice President & General Counsel